

2022-2023 Norfolk Public Schools Comprehensive School Improvement Plan Template						
Name of School: Madison Alternative Center						
Area of Focus: Teaching for Le	arning Literacy					
S.M.A.R.T. Goal: S.M.A.R.T. Goal: By the end of the school year, the English 11 and English 8 students enrolled for at least 13 weeks or more will show a 10% increase based on their previous Standard of Learning scores. By the end of the school year, students with disabilities, English learners, and foster/homeless enrolled for at least 13 weeks or more will increase their scores by 10%.						
Essential Action /Research-based Strategy/Evidence-based Intervention: Implement and monitor the 6-12 literacy plan with an explicit focus on student learning outcomes Set high expectations for student achievement, supported by frequent monitoring of student progress Communicate with parents or guardians to improve student achievement Implement and align Edmentum courseware with clear objectives in every classroom, every day for every student						
Action Steps (Place in sequential order.)	Position(s) Responsible for Implementation	Char Implementation Frequency	Evidence/Artifacts: Implementation and Impact	Position(s) Responsible for Monitoring	Monitoring Frequency	
1. Provide Professional Development for Edmentum	Site Coordinator Edmentum	Pre-Service Week Monthly	Pre-Service Week Calendar Handouts Zoom meetings	Site Coordinator Transition Specialist Counselor	Weekly Use Edmentum Data	
	Representative		Certificate	Teachers		



	number line, and ordering fractions	Behavioral Specialist, Leadership Team				
3.	Analyze student assessment to determine the plan for intervention and use to monitor student progress and level	Teacher, Co-taught Teacher, Counselor, Site Coordinator, Transition Support Specialist	Bi-weekly	Data Meeting Calendar Academic Achievement data (grades) SOL data	Site Coordinator	Bi-weekly and ongoing
4.	Planning the daily rotations through small groups, tutor/independent practice, and individualized learning path using Edmentum.	Teacher, Co-taught teacher	Daily	Professional Development for Data assignment using the new math template and program	Site Coordinator	
Sup	plemental Supports: What addit	tional action steps will b	e implemented to su	upport achievement, opportunit	y, and/or access for stude	nts?
	Engli	ish Learners		Stuc	lents with Disabilities	
Assign the student to a counseling group of Els Assign student to support classes within the schedule Attend STAND sessions two-three days a week Attend University Instructors tutorial sessions two- three days a week		Develop a checklist for Specially Designed Instruction (SDI)Check for understandingImplement mini lesson and chuck the assignmentsUse Vocabulary word and Word wall to support instructionUse linguistic and non-linguistic representationUse graphic organizer to support instructionReview and implement Master Collaborative ScheduleCo-teach ModelsReview and implement all student accommodations and services				



	Support classes within schedule
Economically Disadvantaged	Transient, Foster and Homeless
Review and implement individual plans for all students Assign all students a teacher 1 on 1 mentor Assign student to support classes within the schedule Attend STAND sessions two-three days a week Attend University Instructors tutorial sessions two- three days a week	Assign all students a mentor and provide resources for parents Assign student to support classes within the schedule Attend STAND sessions two-three days a week Attend University Instructors tutorial sessions two- three days a week



2022-2023 Norfolk Public Schools Comprehe	2022-2023 Norfolk Public Schools Comprehensive School Improvement Plan Template						
lame of School: Madison Alternative Center							
Area of Focus: Teaching for Le	Area of Focus: Teaching for Learning Numeracy						
S.M.A.R.T. Goal: By the end of the sch their Standard of Learning perform weeks or more will increase their s	ance. By the end of the		0	, , ,			
Essential Action /Research-based Strategy/Evidence-based Intervention: Implement mathematical literacy to address knowledge and skills for a solid foundation Implement mini lessons and daily reviews Communicate with parents or guardians to improve student achievement Present opportunities to see mathematics with real-life experiences Monitor student progress and assessments Implement and align Edmentum courseware with clear objectives in every classroom, every day for every student					☐ Academic Review Finding		
Action Steps (Place in sequential order.)	Position(s) Responsible for Implementation	Implementation Frequency	Evidence/Artifacts: Implementation and Impact	Position(s) Responsible for Monitoring	Monitoring Frequency		
5. Provide Professional Development for Edmentum	Site Coordinator Edmentum Representative	Pre-Service Week Monthly	Pre-Service Week Calendar Handouts Zoom meetings Certificate	Site Coordinator Transition Specialist Counselor Teachers	Weekly Use Edmentum Data		
 Use strategies such as gallery walks, word wall, vocabulary, number line, and ordering fractions 	Teacher, Data Team Instructional Behavioral Specialist, Leadership Team	September - June	Lesson Plans Observations Data/Coaching Conferences	Site Coordinator Leadership Team	Weekly		

*Insert more rows as necessary. If additional essential actions/strategy/interventions, duplicate the chart as needed. Include a minimum of three (3) and a maximum of five (5) Areas of Focus with Essential Actions/Strategies/EBIs based on prioritized areas derived from the

Include a minimum of three (3) and a maximum of five (5) Areas of Focus with Essential Actions/Strategies/EBIs based on prioritized areas derived from Comprehensive Needs Analysis (CNA) and the Academic Review (AR), if applicable.



7.	Analyze student assessment to determine the plan for intervention and use to monitor student progress and level	Teacher, Co-taught Teacher, Counselor, Site Coordinator, Transition Support Specialist	Bi-weekly	Data Meeting Calendar Academic Achievement data (grades) SOL data Achieve3000 data	Site Coordinator	Bi-weekly and ongoing
8.	planning the daily rotations through small group, tutor/independent practice, and individualized learning path using Edmentum.	Teacher, Co-taught teacher	Daily	Professional Development for Data assignment using the new math template and program	Site Coordinator	
9.	Integrated the new learning program for teacher to support student growth and attend Professional Development	Professional development by the district, Transition Support Specialist	October	Talented Calendar Professional Development Certificate Lesson Plans	Site Coordinator District Coordinator District Specialist	Monthly
	plemental Supports: What additional ad	tion steps will be implement	ed to support achieveme	nt, opportunity, and access for student Students with Disabilities	:s?	
English Learners Assign the student to a counseling group of Els Assign student to support classes within the schedule Attend STAND sessions two-three days a week Attend University Instructors tutorial sessions two- three days a week			Develop a checklist for Special Check for understanding Implement mini lesson and che Use Vocabulary word and Wor Use linguistic and non-linguisti Use graphic organizer to suppo Review and implement Master	uck the assignments d wall to support instruction for representation prt instruction		

*Insert more rows as necessary. If additional essential actions/strategy/interventions, duplicate the chart as needed.

Include a minimum of three (3) and a maximum of five (5) Areas of Focus with Essential Actions/Strategies/EBIs based on prioritized areas derived from the Comprehensive Needs Analysis (CNA) and the Academic Review (AR), if applicable.



	Co-teach Models Review and implement all student accommodations and services Support classes within schedule
Economically Disadvantaged	Transient, Foster, and Homeless
Review and implement individual plans for all students Assign all students a teacher 1 on 1 mentor Assign student to support classes within the schedule Attend STAND sessions two-three days a week Attend University Instructors tutorial sessions two- three days a week	Assign all students a mentor and provide resources for parents Assign student to support classes within the schedule Attend STAND sessions two-three days a week Attend University Instructors tutorial sessions two- three days a week



2022-2023 Norfolk Public Schools Comprehensive School Improvement Plan Template

Name of School: Madison Alternative Center

Area of Focus: Attendance

S.M.A.R.T. Goal: By the end of the school year, attendance team , the parents and stakeholder will reduce the number of chronic absences related to unexcused, tardiness, and truancy by 10%.

Essential Action / Research-based Strategy / Evidence-based Intervention:

Continue to use the school attendance committee to monitor the students

Continue to implement the one-on-one teacher mentoring program

Continue to use the daily attendance report to monitor attendance

Develop an individualized intervention plan

Change						
Action Steps (Place in sequential order.)	Position(s) Responsible for Implementation	Implementation Frequency	Evidence/Artifacts: Implementation and Impact	Position(s) Responsible for Monitoring	Monitoring Frequency	
10. Implement and develop a system for early identification and intervention with students who miss 3 or more days in nine weeks	Attendance Coordinator Site Coordinator, PBIS Coach, Committee Team Safety Coordinator, Transition Support Specialist	September - June	Attendance minutes STAND Lesson Plans Truancy Code Report Daily Student Absent Report Synergy – Student Contact Log Parent Letter Home Visits	Attendance Coordinator Instructional Behavioral Specialist	Weekly	
 11. Continue to use the school attendance committee to monitor the students Individual phone calls Updates of student status with family Document reasons for absenteeism 	Committee Team Safety Coordinator, Transition Support Specialist	September - June	Attendance minutes STAND Lesson Plans Daily Student Absent Report Synergy – Student Log-in	SDS, Student Data Specialist Attendance Team PBIS Team Instructional Behavioral Specialist	Daily	

*Insert more rows as necessary. If additional essential actions/strategy/interventions, duplicate the chart as needed. Include a minimum of three (3) and a maximum of five (5) Areas of Focus with Essential Actions/Strategies/EBIs based on prioritized areas derived from the Comprehensive Needs Analysis (CNA) and the Academic Review (AR), if applicable. Academic Review Finding



Provide appropriate resources and interventions				
12. Continue to implement the Tier I support and intervention using PBIS and Attendance Tech Supplemental Supports: What add	Attendance Coordinator, PBIS, Coach/Team, Committee Team Safety Coordinator, Transition Support Specialist	Attendance minutes STAND Lesson Plans Daily Student Absent Report Synergy – Student Log-in Professional Development	SDS, Student Data Specialist Attendance Team PBIS Team Instructional Behavioral Specialist Safety and Ordering	Daily
Eng	lish Learners	Students with Disabilities		
Assign the student to a counseling group of ELs Attend University Instructors tutorial sessions two- three days a week		Check for understanding Implement mini lesson and ch Use Vocabulary word and Wo Use linguistic and non-linguist Use graphic organizer to supp Review and implement Maste Co-teach Models Review and implement all stu Assign student to support classes	Implement mini lesson and chuck the assignments Use Vocabulary word and Word wall to support instruction Use linguistic and non-linguistic representation Use graphic organizer to support instruction Review and implement Master Collaborative Schedule	
Economic	ally Disadvantaged	Transi	ent, Foster and Homeless	



Review and implement individual plans for all students	Assign all students a mentor and provide resources for parents
Assign all students a teacher 1 on 1 mentor	Assign student to support classes within the schedule
Assign student to support classes within the schedule	Attend STAND sessions two-three days a week
Attend STAND sessions two-three days a week	Attend University Instructors tutorial sessions two- three days a week
Attend University Instructors tutorial sessions two- three days a week	
Attend STAND sessions two-three days a week	



Area of Focus: Science						
S.M.A.R.T. Goal: S.M.A.R.T. Goal: By the 10% increase based on their previous S By the end of the school year, students 10%.	tandard of Learning s	cores.				
Essential Action /Research-based Stra	tegy/Evidence-based	Intervention:				
Set high expectations for student achie	vement, supported by	/ frequent monitoring	g of student progress			
Communicate with parents or guardiar	is to improve student	achievement				
Implement and align Edmentum course	eware with clear object	ctives in every classro	om, every day for every student		Academic	
Communicate with compliance to the	District Science Depa	rtment non-negotiab	les, the science team of Madiso	n Alternative will provide	Review Finding	
data driven, differentiated, and multi-le	eveled instruction that	t ensures all students	will read, write, communicate, a	nd think critically daily		
		Chai	nge			
Action Steps (Place in sequential order.)	Position(s) Responsible for Implementation	Char Implementation Frequency	nge Evidence/Artifacts: Implementation and Impact	Position(s) Responsible for Monitoring	Monitoring Frequency	
•	Responsible for Implementation	Implementation	Evidence/Artifacts:		-	
•	Responsible for Implementation Site Coordinator	Implementation Frequency	Evidence/Artifacts: Implementation and Impact	for Monitoring	Frequency	
(Place in sequential order.)	Responsible for Implementation	Implementation Frequency Pre-Service Week	Evidence/Artifacts: Implementation and Impact Pre-Service Week Calendar Handouts Zoom meetings	for Monitoring Site Coordinator Transition Specialist Counselor	Frequency Weekly	
(Place in sequential order.) 13. Provide Professional Development for	Responsible for Implementation Site Coordinator Edmentum Representative	Implementation Frequency Pre-Service Week Monthly	Evidence/Artifacts: Implementation and Impact Pre-Service Week Calendar Handouts Zoom meetings Certificate	for Monitoring Site Coordinator Transition Specialist Counselor Teachers	Frequency Weekly	
(Place in sequential order.) 13. Provide Professional Development for	Responsible for Implementation Site Coordinator Edmentum Representative Teacher,	Implementation Frequency Pre-Service Week	Evidence/Artifacts: Implementation and Impact Pre-Service Week Calendar Handouts Zoom meetings Certificate Mini-Lesson Plans	for Monitoring Site Coordinator Transition Specialist Counselor Teachers Site Coordinator	Frequency Weekly Use Edmentum Data	
(Place in sequential order.) 13. Provide Professional Development for Edmentum	Responsible for ImplementationSite Coordinator Edmentum RepresentativeTeacher, Data Team	Implementation Frequency Pre-Service Week Monthly	Evidence/Artifacts: Implementation and Impact Pre-Service Week Calendar Handouts Zoom meetings Certificate Mini-Lesson Plans Observations	for Monitoring Site Coordinator Transition Specialist Counselor Teachers	Frequency Weekly	
(Place in sequential order.) 13. Provide Professional Development for Edmentum 14. Use strategies such as gallery	Responsible for ImplementationSite Coordinator Edmentum RepresentativeTeacher, Data Team Instructional	Implementation Frequency Pre-Service Week Monthly	Evidence/Artifacts: Implementation and Impact Pre-Service Week Calendar Handouts Zoom meetings Certificate Mini-Lesson Plans	for Monitoring Site Coordinator Transition Specialist Counselor Teachers Site Coordinator	Frequency Weekly Use Edmentum Data	
(Place in sequential order.) 13. Provide Professional Development for Edmentum	Responsible for ImplementationSite Coordinator Edmentum RepresentativeTeacher, Data Team Instructional Behavioral	Implementation Frequency Pre-Service Week Monthly	Evidence/Artifacts: Implementation and Impact Pre-Service Week Calendar Handouts Zoom meetings Certificate Mini-Lesson Plans Observations	for Monitoring Site Coordinator Transition Specialist Counselor Teachers Site Coordinator	Frequency Weekly Use Edmentum Data	
(Place in sequential order.) 13. Provide Professional Development for Edmentum 14. Use strategies such as gallery	Responsible for ImplementationSite Coordinator Edmentum RepresentativeTeacher, Data Team Instructional	Implementation Frequency Pre-Service Week Monthly	Evidence/Artifacts: Implementation and Impact Pre-Service Week Calendar Handouts Zoom meetings Certificate Mini-Lesson Plans Observations	for Monitoring Site Coordinator Transition Specialist Counselor Teachers Site Coordinator	Frequency Weekly Use Edmentum Data	



15. Analyze student assessment to determine the plan for intervention and use to monitor student progress and level	Teacher, Co-taught Teacher, Counselor, Site Coordinator, Transition Support Specialist	Bi-weekly	Data Meeting Calendar Academic Achievement data (grades) SOL Data	Site Coordinator	Bi-weekly and ongoing
 16. Planning the daily rotations through small groups, tutor/independent practice, and individualized learning path using Edmentum. 	Teacher, Co-taught teacher	Daily	Professional Development for Data assignment using the new math template and program	Site Coordinator	
17. Reading science related material and incorporating a variety of before, during and after reading comprehension strategies.	Teacher	Daily	Professional Development from the Science Department	Site Coordinator	Weekly



		Daily	Professional Development from the Science Department	Site Coordinator	Weekly
18. Thinking critically to investigate, discover, and understand scientific phenomenon using inquiry-based activities that are structured around the 5E Learning Cycle in which students-					
•Engage in science-oriented questions					
•Explore possible answers through investigation	Teacher				
•Explain connections to prior knowledge or new understandings based on data					
•Extend and apply understanding in a new context					
•Evaluate the validity of ideas and understandings					
Supplemental Supports: What addition	al action steps will b	e implemented to su	pport achievement, opportunit	v. and/or access for stude	nts?
				,, <u></u> ,	



English Learners	Students with Disabilities
Assign the student to a counseling group of Els	Develop a checklist for Specially Designed Instruction (SDI)
Assign student to support classes within the schedule	Check for understanding
Attend STAND sessions two-three days a week	Implement mini lesson and chuck the assignments
Attend University Instructors tutorial sessions two- three days a week	Use Vocabulary word and Word wall to support instruction
	Use linguistic and non-linguistic representation
	Use graphic organizer to support instruction
	Review and implement Master Collaborative Schedule
	Co-teach Models
	Review and implement all student accommodations and services
	Support classes within schedule
Economically Disadvantaged	Transient, Foster and Homeless
	Assign all students a mentor and provide resources for parents
Review and implement individual plans for all students	Assign student to support classes within the schedule
Assign all students a teacher 1 on 1 mentor	Attend STAND sessions two-three days a week
Assign student to support classes within the schedule	Attend University Teachers sessions two- three days a week
Attend STAND sessions two-three days a week	Attend University Instructors tutorial sessions two- three days a week
Attend University Instructors tutorial sessions two- three days a week	



Area of Focus: On time Gradu	rea of Focus: On time Graduation				
S.M.A.R.T. Goal: S.M.A.R.T. Goal: By least 95% of the students graduate f		ar, students enrolled	for at least 13 weeks or more wi	ll be potential graduates. D	Pata reflects that at
Essential Action /Research-based St Implement and monitor the student Continue to monitor the absenteeisr Develop individuals plan for student Communicate with the homeschool Set high expectations for student ach Communicate with parents or guard Implement and align Edmentum cou	on track n and s s (graduation coaches, pu nievement, supported by ans to improve student a	rincipals, school coun r frequent monitoring achievement tives in every classroo	of student progress		□ Academic Review Finding
Action Steps (Place in sequential order.)	Position(s) Responsible for Implementation	Char Implementation Frequency	Evidence/Artifacts: Implementation and Impact	Position(s) Responsible for Monitoring	Monitoring Frequency
19. Provide Professional Development for staff	Site Coordinator	Pre-Service Week Monthly Faculty Meeting	Pre-Service Week Calendar Handouts Zoom meetings with Graduate Coaches	Site Coordinator Counselor Teachers	Weekly Use Edmentum Data Ongoing
20. Monitoring the progress on Edmentum	Teacher, Data Team Instructional Behavioral Specialist, Leadership Team	September - June	Mini- Lesson Plans Observations Data/Coaching Conferences Monthly Data Report On-Off Track Report in Edmentum	Site Coordinator Teacher Leadership Team	Daily



21. Leadership meeting to address on-time graduation	Teacher, Co-taught Teacher, Counselor, Site Coordinator, Behavioral Specialist	Bi-weekly	Data Meeting Calendar Monthly Data report	Site Coordinator	Bi-weekly and ongoing
Supplemental Supports: What additi		be implemented to s			udents?
Englis	h Learners		St	udents with Disabilities	
Assign the student to a counseling group of Els Assign student to support classes within the schedule Attend STAND sessions two-three days a week Attend University Instructors tutorial sessions two- three days a week			Develop a checklist for Specially Designed Instruction (SDI)Check for understandingImplement mini lesson and chuck the assignmentsUse Vocabulary word and Word wall to support instructionUse linguistic and non-linguistic representationUse graphic organizer to support instructionReview and implement Master Collaborative ScheduleCo-teach ModelsReview and implement all student accommodations and servicesSupport classes within scheduleAssign a case manager, counselor, graduation coach, and administrator tomonitor graduation requirements		
Economical	y Disadvantaged		Trans	ient, Foster and Homele	SS
Review and implement individual plan Assign all students a teacher 1 on 1 m Assign student to support classes with Attend STAND sessions two-three days career readiness, remediation, and red	entor iin the schedule s a week interventions i	including tutoring,	Assign all students a mentor and provide resources for parents Assign student to support classes within the schedule Attend STAND sessions two-three days a week Attend University Instructors tutorial sessions two- three days a week		



Attend University Instructors tutorial sessions two- three days a weekWork with
the probation officers, Social Worker, and community stakeholders to provide
services to keep the students on track.